



Atlas Economic
Research Foundation

Atlas INVESTOR REPORT

A Quarterly Insider Update FALL 2001



From the
President's Desk

The think tank industry is young; the average age of the institutes with which Atlas works closely is only ten years. As a result, frequent changes – of staff, location, goals, etc. – and the development of new players are constant factors in our business. This makes up-to-date information and sound advice vital for both institute leaders and for those who support this dynamic movement. That's where Atlas comes in.

After twenty years of cultivating and nurturing an international network of free-market think tanks, Atlas has developed a rich store of institutional knowledge and experience, as well as a wealth of friends and partners unrivaled in its global scope. One of the key challenges we face now is finding new ways to leverage this experience and knowledge for the good of our friends, and the industry as a whole. To this end, the staff of Atlas engages daily in countless communications with scholars and institutes leaders around the world, sharing ideas and insights, identifying and encouraging potential synergies.

Direct communication with our investors – those of you whose support of the think tank movement has allowed the kind of growth we see today – is rarely so frequent. We at Atlas recognize how valuable your time is and we try to avoid superfluous communications and mailings. But, just as you would expect to stay well informed about your investments within the for-profit world, it is important that you stay up-to-date on the think tank market. I hope this new publication, the *Atlas Investor Report*, will help you do just that.

Published quarterly, the *Investor Report* will share with you our insight into the important trends and issues within the think tank movement, and spotlight some of the most noteworthy products and programs emerging. It will allow us to keep you, our investor, better



The Atlas Family - Dorian Adams, center-left, the widow of Atlas founder Sir Antony Fisher, and long-time Atlas friends John and Jeannette Goodman, join Atlas president and CEO Alex Chafuen, right, at Atlas's 20th anniversary celebration in San Francisco.

informed about Atlas's own activities and plans as we enter what looks to be a period of exciting growth and opportunity.



While reviewing plans for our expanding investor outreach, I was reminded of an old Spanish saying: "Gratitude is forward looking." While this is too often true, we at Atlas remain committed to not forgetting those who, by their past support, helped build the success we enjoy today. A more appropriate saying for us might be "Once a friend, always a friend."

As a result, the Atlas family is a wonderful mixture of both old friends and new – as our recent anniversary event in San Francisco demonstrated. Those who played such a vital role in the founding of Atlas joined together with the people who are now working to take the organization into the future. The event was a heartwarming reunion for many of Atlas's oldest and dearest friends, and it offered our current staff an opportunity to spend time with those who showed incredible vision and dedication in the years when the movement for freedom faced such

daunting obstacles. Such interaction is so valuable, helping us to ground our activities in a deep understanding of where we've come from and the values on which we were founded, even as we look to the future.



We have witnessed great victories for freedom and great progress in the think tank industry over the past twenty years, and, as we do in this issue, we will continue to celebrate that past, but you will find the focus of future *Reports* will be forward-looking.

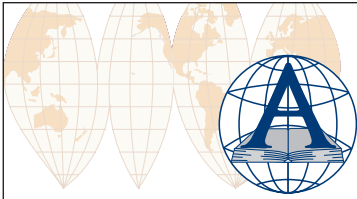
Prospects for our movement are bright, but great challenges still abound. In future issues, we will explore these challenges and the opportunities facing our movement, and I hope you will find yourself motivated to share your own insights and ideas with us, as we look for new ways to promote the principles of a free society.

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Atlas Economic Research Foundation

The Atlas Economic Research Foundation works with think tanks and individuals around the world to advance a vision of a society of free and responsible individuals, based upon private property rights, limited government under the rule of law and the market order. Atlas is a nonprofit 501(c)(3) organization that is supported solely by donations from individuals, foundations and corporations.

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At Atlas

Atlas Teams with Forbes for Latin America Trip

Here at Atlas, we see one of our most important roles as that of product champion for the international free-market movement. Years of working with think tanks and intellectual entrepreneurs around the world have given us unique insight and understanding into the local movements for freedom around the world. While we have traditionally operated as a behind-the-scenes organization, providing personalized information for a select group of friends and investors within the think tank and philanthropic worlds, Atlas's reputation appears to be quietly spreading, providing us with valuable opportunities to promote the values of a free society to a larger audience.

This spring we received exciting evidence of Atlas's rising profile. While planning a July business trip to Latin America, Steve Forbes contacted us. Through the writings of Atlas Senior Fellow **Deroy Murdock**, Forbes was familiar with Atlas's extensive work in the region, and the successful publisher and former presidential candidate turned to us for ideas on how he might best take advantage of his trip to help promote the free-market message. In addition to providing background reports on the current state of the free-market movement in Latin America, Atlas – along with our think tank partners at Instituto Ecuatoriano de Economía Política (IEEP) – was able to help put together a conference in Ecuador on taxes, capitalism and morality, where Forbes delivered the keynote.

On the heels of the successful Ecuador event, Forbes traveled to Argentina in August for a visit organized by Atlas and Fundación Libertad (Argentina). We're proud to be involved in such events, which are providing Forbes with the opportunity to meet and talk with many of the leaders of the free-market movement in Latin America, and also giving our friends there a valuable opportunity to learn from one of the most prominent and eloquent advocates for human freedom today.

Atlas Fellows

Through our expanding fellows program, Atlas is helping to cultivate the next generation of think tank leaders.

This year, under the leadership of **Nikolai Wenzel**, Director of Atlas's Academic Programs, the fellows program is larger than ever, keeping the Atlas office in Fairfax full of talented, enthusiastic young people. This summer's Atlas Fellows include: Romulo Lopez Cordero, executive director of the Fundación Libertad Guayaquil in Ecuador, who will be acting as Atlas's Director of Latin American Programs during his year-long fellowship; Carlos Rodrigo Molina, Executive Secretary of Fundación Libertad Democracia y Desarrollo (FULIDED), an Atlas network think tank in Bolivia; Dragos Pislaru, a doctoral candidate from Romania who is at Atlas as a Charles Koch Fellow; and Dr. Omar Caha, chairman of the Department of Public Administration at Fatih University in Istanbul, Turkey, who is spending the summer at Atlas as a Visiting Research Fellow.

Staff News

Colleen Dyble has joined the Atlas staff as an Institute Relations Associate. In her new role, Colleen will work closely with Atlas's Director of Institute Relations, Jo Kwong, to coordinate efforts with Atlas's ever-growing network of institutes.

Kevin Avram will now serve as a Strategic Advisor for the Freedom Project. Kevin, who has almost twenty years of experience in non-profit development, was the founder of the Canadian Taxpayers Federation and the Prairie Center, a Canadian free market policy institute with a focus on agricultural policy.

Teresa Brown has been named Director of Public Affairs, and will serve as editor of Atlas publications. Teresa joined Atlas last year as the assistant to Executive Vice President Leonard P. Ligio.

Atlas President and CEO **Alex Chafuen** has been invited to become a member of the John Templeton Foundation.

Upcoming Events

September 8, 2001 – Corruption Management: Strategies and Issues for Public Policy Think Tanks, Bratislava, Slovak Republic

September 18, 2001 – Freedom, Morality & Progress: Sir John Templeton in Conversation with Hernando de Soto, An Atlas 20th Anniversary Event, Washington, D.C.

September 19, 2001 – Institutions of Freedom Workshop, Washington, D.C.

September 20-22, 2001 – Strategies for Fundraising in Difficult Environments, Palm Beach, Florida

To keep up with the latest Atlas news, visit the Atlas Web site at www.AtlasUSA.org

Atlas Policy Forum

Electricity Restructuring: Learning from Chile's Success and California's Failure

When Hernan Büchi, founder of the Chilean think tank Libertad y Desarrollo and one of the world's foremost experts on the issue of utilities deregulation, confirmed his attendance for Atlas's anniversary celebration in San Francisco, we saw an opportunity too good to pass up. On May 2, as concerns about rolling blackouts dominated the front pages of California's newspapers, Atlas hosted a morning forum on electricity deregulation featuring a talk by Büchi and a lively panel discussion moderated by Michael Walker (Fraser Institute).

As Chile's minister of finance during the mid-1980s, Büchi oversaw a number of beneficial economic reforms, including the privatization of the country's electricity industry. In San Francisco, while explaining how the Chilean privatization worked, Büchi emphasized that in order for market-oriented think tanks to contribute significantly to the electricity debate they need to go beyond describing their end-state ideal of a deregulated marketplace. Think tanks must confront the complexities that accompany untangling layers of regulations that affected past economic decisions, and offer constructive steps for reform. Compromises are inevitable, he said, but an important goal is to create incentives that are consistent with the realities of the marketplace.

In addition to Büchi, the panel discussion included two policy experts who demonstrated how Californians are paying the price for decisions that ignore Büchi's advice. Lynn Kiesling (Reason Foundation) identified the regulatory interventions that have hampered wise decision-making by the state's electricity providers and consumers. While Lance Izumi (Pacific Research Institute) reviewed California governor Gray Davis's "Cuban-style" response to the crisis.

Providing a valuable business perspective for the panel was Robert Waterman, trustee of the world's largest independent power producer, AES Corporation, and J. Stuart Ryan, president of AES Pacific. Waterman (a former Atlas trustee and the co-author of *In Search of Excellence*, with Tom Peters) underscored how much economic value is created through privatizing and deregulating electricity markets, drawing on the success of AES in improving efficiency and lowering costs in operations they have acquired outside the U.S.

Given so many politicians' "price control" reflexes to the problems in California, it is clear the important role that think tanks



Former Secretary of State George Schultz, right, was among the audience at Atlas's electricity deregulation panel in San Francisco. Also pictured: Atlas president and CEO Alex Chafuen, left, and Hernan Büchi.



The panel discussion included, from left, Robert Waterman, Hernan Büchi, Lynn Kiesling, and Stuart Ryan. Not pictured: Lance Izumi, and moderator Michael Walker.

can play by communicating lessons – from successes like Chile, and failures like California – that can lead to market-oriented reforms.



IEEP-Atlas Conference

Steve Forbes joins Alex Chafuen and Dora de Ampuero, executive director of Instituto Ecuatoriano de Economía Política (IEEP) at the IEEP's recent program, "Ethics and Capitalism: The Nature of Taxes in a Free Society." The Atlas-sponsored workshop drew a large audience that included business leaders, politicians, students and intellectuals from throughout Latin America.

Friedmans and Walter Williams

20th Anniversary Host Committee

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(As of August 17, 2001)

D.C. Anniversary Event

On September 18, Atlas will bring our 20th anniversary celebration to Washington D.C. with a gala dinner at the Ritz-Carlton Pentagon City.

The evening's program will feature one of the world's most generous philanthropists, Sir John Templeton, along with renowned author, and long-time Atlas friend, Hernando de Soto. These two remarkable men will discuss the important connection between freedom, morality and progress.

For more information about these programs, or to register, please visit the Atlas Web site at www.atlasUSA.org, or call us at 703-934-6969

Milton and Rose Friedman joined a host of other long-time Atlas friends and supporters - including well-known economist and social critic, Walter Williams - at the Atlas 20th Anniversary Celebration, May 2 in San Francisco.

The event was a homecoming for Atlas, which was founded in San Francisco in 1981 by Antony Fisher. It was also a reunion for many of the organization's earliest friends and supporters, including Dorian Adams, the widow of Antony Fisher, who played a key role in Atlas's early development and served as the honorary hostess for San Francisco event.

"It was an honor to share our anniversary celebration with so many of our long-standing friends and supporters," said Atlas President and CEO Alex Chafuen. "Without such people of vision, there would be no Atlas."

The San Francisco anniversary celebration kicked off with "Looking Forward: The Movement for Freedom in the 21st Century," a live, televised talk-show style program featuring the Friedmans in conversation with Williams and an three-person panel of international think tanks leaders that included Hernan Büchi, Instituto Libertad y Desarrollo (Chile); John Goodman, National Center for Policy Analysis (U.S.); and Michael Walker, Fraser Institute (Canada).

In collaboration with a number of our Latin American friends and institute partners, Atlas used satellite and Web technology to broadcast the program live to audiences gathered at institutes and



Gail Hoskins, right, with Rose Friedman.

"Antony Fisher is truly one of the unsung heroes of the movement for freedom.

Through his efforts as a think tank venture capitalist, the world as a whole has been moving toward a freer state... today, we have the opportunity to create a freer world and Atlas will play a foremost role in that effort."

- Milton Friedman

universities throughout Latin America. In this way, we were able to expand beyond the 75-person studio audience on-site in San Francisco to reach a crowd of over 1,000 spread over 12 countries on two continents.

In the evening, the Friedmans were the guests of honor

at a reception and dinner celebrating Atlas's two decades of work. As part of the dinner program, Williams delivered a lively and thought-provoking keynote address, and Milton Friedman offered remarks in which he commended Atlas for its efforts in the name of freedom and praised Atlas founder Antony Fisher as "one of the unsung heroes of the movement for freedom."

The evening concluded with the awarding of the 2001 Sir Antony Fisher International Memorial Awards and a taped message from the internationally renowned economist and writer Hernando de Soto, whose *The Mystery of Capital* took top honors in this year's Sir Antony Fisher International Memorial Awards.

Additional photos, as well as video recordings of the afternoon session, Walter Williams' keynote address, and Milton Friedman's dinner remarks, can all be found on the Atlas Web site, www.atlasUSA.org. VHS copies of the videos are also available. For more information, please contact the Atlas office, 703-934-6969, atlas@atlasUSA.org



Vida Ribnikar, left, and Borut Prah.

20th Anniversary

Alumni Join Celebration in San Francisco



From left, Leonard Liggio, Alex Chafuen, Frank O'Connell, John Blundell, and Lonnie O'Connell.



Rose and Milton Friedman with, from left, Jay Tontz, Charles Baird, JoAnn Baird, Jerome Fullinwider, Erma Smith, Owen Smith, Kiran Kamath, and Shyam Kamath.



Milton and Rose Friedman with, from left Henry Gailliot, Anne Gailliot, and Patrick O'Halloran.



From left, Sonia Vivanco, Ponciano Vivanco, Alex Chafuen, and Gordon St. Angelo.



Timothy Browne with Phillip and Julie Wentz.



Walter Williams, left, greeting Charles and JoAnn Baird.

Around the Atlas Network



AIMS president Brian Lee Crowley, left, presents the Institute's Golden Piggy Bank Award to Prince Edward Island Premier Pat Binns. The Award recognizes good fiscal management.



Author Fred McMahon, right, presents a copy of *Looking the Gift Horse in the Mouth* to AIMS president and CEO Alex Chafuen. AIMS won a Fisher Award for the book in 1997.

Ideas at Work in Eastern Canada

In June 1994, Atlas received a letter from Brian Lee Crowley, a political economist, from Halifax, Nova Scotia. In that first letter, Crowley shared his dream of developing an institute in the Atlantic Canada region. Little did we know, that initial communication would be the start of a long, productive relationship between Atlas and what was to become the Atlantic Institute for Market Studies.

Crowley's words caught our attention from the start. After describing how the Atlantic Canadians have a mistrust and misunderstanding of market forces, he wrote:

"Because we believe in the power of ideas to change the way people and governments think and behave, our response to this set of problems is to create a new institute to be the leading advocate for common sense, market-based solutions to the region's economic problems. We are firmly convinced that only policies based on the fundamental values of individual liberty and responsibility, free markets and limited government have any hope of resolving our deep economic difficulties."

These words could have been written by Antony Fisher himself.

By year's end, Atlas contributed the seed money that helped AIMS open its doors. For the first few years, AIMS continued to receive funding from Atlas's North American grants program, yet each year, it supplemented the seed grant with increasing amounts of local funding. Today, AIMS budget is in excess of US\$ 400,000 and its programs are growing strong. They represent one of Atlas's true success stories.

Changing the Climate of Ideas

"When AIMS was founded in 1995, our little corner of Canada was a mess," remembers Crowley, now the organization's president. "Public finances were disastrous. Ill-advised government policies had driven out private investment by driving up costs and paying thousands of workers not to work. Dying industries were subsidized to the tune of hundreds of millions

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of dollars a year. Labour shortages co-existed with massive unemployment. And the culture of dependence that government had created made it nearly impossible for residents of the region to question whether massive government intervention in the economy was a good thing."

AIMS saw things differently, and said so. They pointed out, for example, that the economic disparities with the rest of Canada worsened when transfers into the region were massively ramped up in the 1970s and 80s, and that politicization of the fishery, one of the region's great natural resources, had led to the industry's virtual collapse, arguing persuasively that only the transfer of the ownership of the fish stocks to the fishermen themselves would put the fishery on a sustainable footing. AIMS analysts also looked beyond Canada, to show how other countries and regions, such as Ireland and the state of Georgia, had turned their economies around through sensible policies such as low taxes and reform of social welfare to reward work wherever possible.

As Atlas is always stressing to our institutes, however, creative and thoughtful research is not enough. In order to maximize impact, an institute must also take the time to properly market its research, and in this AIMS excels. The institute has twice received the Sir Antony Fisher International Memorial Award (in 1997 for *Looking the Gift Horse in the Mouth: The Impact of Federal Transfers on Atlantic Canada*, and in 2000 for *Operating in the Dark: The Gathering Crisis in Canada's Public Health Care System*), which recognizes public policy books which are both well written and effectively marketed.

Over the past six years, AIMS has changed the way people inside and outside Atlantic Canada think about that region. While many of the damaging policies that were in place when the institutes started still linger on, they are now the subject of vigorous debate within the region, and promising change abounds.

New U.S. Think Tanks On the Horizon

What an exciting time it is to be working with public policy institutes! At Atlas, we are fortunate to work with free market public policy institutes around the world. This broad perspective not only makes our work distinctive in the industry (virtually all other institutes are geographically limited), but it also gives us a unique perspective.

By drawing from a network that is worldwide, we can see how the work of one institute, in a remote corner of the globe, can positively affect the work of an institute in another corner. Our challenge, of course, is to encourage and facilitate these synergies.

Let me give you a snapshot of new institutes on the horizon in the U.S. This summer, I helped organize a leadership-training weekend for the State Policy Network - a service organization for America's state-based, free market think tank movement. Think tank leaders representing institutes from 22 different states attended.

Of those attending, we were pleased to welcome three brand new institute entrepreneurs. Tom Mead, who recently moved to Kennebunk, Maine, realized that his new state is one that lacks an effective voice for free market ideas. Within months of relocating, he has teamed up with several outspoken free-market colleagues and has officially incorporated the Maine Public Policy Institute. With his prior nonprofit leadership experience at Americans for a Strong Defense, the Heritage Foundation, and other organizations, Atlas looks forward to seeing good things coming from this northern institute.

Moving southward, we also welcomed Christopher Summer and Walter McKee, founders of the newly established Maryland Public Policy Institute. Thanks to generous support from an anonymous Atlas donor, Atlas was able to provide MPPI a start-up grant to help this new initiative. In

In Pursuit of Liberty: Think Tanks Around the World

Jo Kwong



March, the institute's first opinion editorial, "Don't Throw Money at Schools," was published in Maryland's leading newspaper *The Baltimore Sun*. The institute also recently published, *Bringing Competition to the Telecom Market and Giving Marylanders Choice*.

Looking to the Northwest, Professor Gale Pooley is exploring options for launching a state think tank in Idaho. He is developing contacts to broaden his support base in Idaho and is reviewing alternative possibilities for promoting liberty in his state. Additionally, another professor in Missoula, Montana, recently inquired about setting up a state think tank in Montana. In these more rural states, there may be great opportunities to develop regional synergies.

It's exciting to partner with each of these dedicated individuals. Like institute entrepreneurs who came before them, each one feels a clear commitment to promoting the ideas of liberty. The work is difficult and the rewards often seem infrequent. But when the rewards do become apparent, they are glorious!

I'm grateful for the opportunity to be at the ground level with our newest colleagues as they explore ways to help us bring freedom to the world. Stay tuned for updates on their progress, and of course, the progress of our other partners around the globe.

Jo Kwong is Director of Institute Relations at Atlas

AIMS now sets the tone for public policy debate in the region, and they have begun to extend their reach beyond Atlantic Canada, becoming a powerful voice at the national level. The Institute's papers and op-eds are mentioned hundreds of times every year in the local, regional and national media, not only in news stories, but also in the editorials and columns that take the intellectual pulse of the nation.

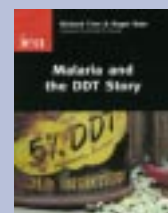
A few weeks ago, one of the country's leading political columnists, writing on the vital role of think tanks in shaping the country's future, named AIMS as one of a handful that, by providing intelligent debate of public policy, fill a vacuum left by traditional political institutions. Worthy praise for an institute that has dedicated itself to proving true one of Sir Antony's favorite sayings: "Ideas have consequences."

Of Note

■ There is a new think tank in Nairobi, Kenya - the **Inter Region Economic Network (IREN Kenya)**. In early July, IREN's founder, James Shikwati, reported the exciting news: "My lawyer just called a few minutes ago to say that Inter Region Economic Network has formally been registered by the government of Kenya." We look forward to helping IREN develop new opportunities to spread the message of freedom in Kenya.

■ **Fundacion DL** in Colombia is completing an exciting research project titled *Unions, Strikes and Unemployment*. The project details how union activities in Colombia during the past 50 years have contributed to the underperformance of the nation's economy. A short non-technical version of the research will soon be available from Fundacion DL.

■ As part of its NGO (non governmental organization) project, the **Institute of Public Affairs** (Melbourne, Australia) publishes the *NGO Watch Digest*. The May issue of this newsletter covered the Global Greens 2001 conference. The issue focuses particularly on anti-biotech NGOs in the Asia-Pacific. There is a detailed description of this NGO network, its funding sources, strategies, key personnel and linkages with other organizations.



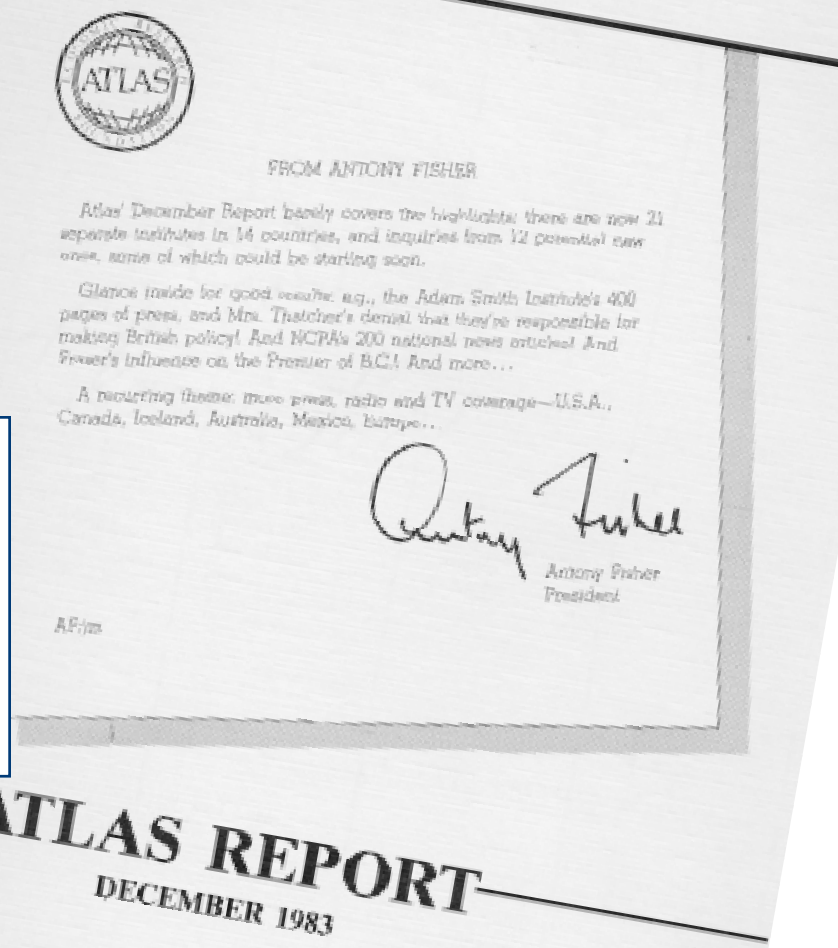
■ The **Institute of Economic Affairs** (London) has published *Malaria and the DDT Story*. In this important study, Richard Tren and Roger Bate show how negative perceptions and pressure from wealthy developed countries frustrate the use of DDT for disease control and add to the millions that suffer and die around the world each year from malaria. A version of the book has also been published in India, by the **Liberty Institute**, under the telling title *When Politics Kills: Malaria & the DDT Story*.

■ The **Evergreen Freedom Foundation** (Olympia, WA) has published a new report on employer-provided health benefits titled *Defined Contribution Health Benefits: Enabling Employee Choice*. The Primer is designed for small to medium-sized employers who want to explore market-oriented, employee-owned health benefit alternatives.

Atlas Archive

In one of Antony Fisher's early attempts to talk directly to those whose support was helping him get Atlas off the ground, he published the *Atlas Report*. In one of the first Reports, published in December 1983, Antony talks proudly of 21 institutes in 14 countries, which Atlas was assisting- an amazing number for what was then still essentially a one-man operation!

Today, as we celebrate our twentieth anniversary, the Atlas family includes over 150 institutes on 6 continents.



Building Bridges to Academia

Atlas has long recognized the valuable symbiotic relationship between the think tank world and academia, a relationship I have been proud to help nurture as Executive Vice President of Atlas since 1994.

Institutions of higher learning are an important repository of human capital. They are the primary training ground for the young intellectual entrepreneurs upon whom the future of the think tank movement depends, and, in many parts of the world, colleges and universities remain the center of much of the exciting and creative thinking going on. Therefore, as an organization dedicated to promoting a free society, Atlas actively engages with professors and other scholars around the world who share our commitment to liberty and free markets, helping whenever possible to facilitate their work, constantly looking for potential synergies as we seek to build bridges both between academia and think tanks, and between individual scholars, whose work too often may leave them isolated within their own country.

We've made slowly, steady progress, and today Atlas's international family of institutes is complimented by a network of scholars and educators dedicated to the principles upon which Atlas was founded. In recent years, our efforts have been greatly enhanced through our partnership with the John Templeton Foundation. With the support of the JTF, Atlas now administers the Freedom Project and the International Freedom Project, which provide funding for courses exploring the issues and concepts pertaining to freedom.

During my recent travels in Europe, I had the opportunity to visit a number of International Freedom Project winning courses and see the good work that is being done at these universities. I traveled to France to lecture at two IFP grant-winning universities before flying on to Belgrade, Serbia accompanied by Professor Steve Pejovich, a

A World of Ideas

Leonard P. Liggio



native of Montenegro and a professor of economics at Texas A&M University. In Belgrade we were welcomed by the faculty of the Center for Liberal-Democratic Studies. The Center was formed by faculty who had been purged by the previous Serbian rulers, and was the winner of IFP grants in 2000 and 2001. They conduct the courses for the students at the center, where, before an attentive audience of students, Steve lectured in Serbian and I in English.

Steve and I then traveled on to Montenegro, where we visited another IFP course at the University of Montenegro. The course is directed by Professor Veselin Vukotic, dean of the Economics faculty. I first met Prof. Vukotic at the 1999 Mont Pelerin Society regional meeting in Potsdam. He has since participated in Atlas workshops in Milan, Italy and Mont Pelerin, Switzerland.

Prof. Vukotic is but one fine example of the type of development work Atlas is doing in southeastern Europe and the Balkans. After their years of living under communist oppression, the people of the region are increasingly looking to us to provide support and advice as they face the challenges and struggles of building and nurturing a free society. Through our think tank support system and our academic programs, Atlas is proud to support them in this noble effort.

Professor Leonard P. Liggio is Executive Vice President of Atlas. For more information about the Freedom Project and the International Freedom Project visit the Atlas Web site, www.atlasUSA.org.